Investing In Chesapeake





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Agenda



- Company Overview
- Business Strategy
- Paperboard Packaging
- Plastic Packaging
- Financial Highlights
- •Why Invest in Chesapeake?

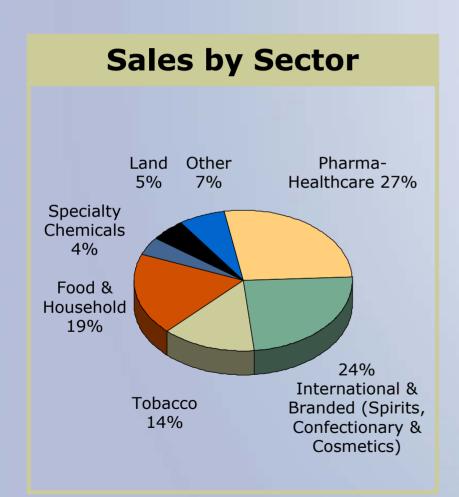
Company Overview



- Repositioned from a commodity-oriented North America producer of paper and tissue to a leading international supplier of value-added specialty packaging products with:
 - Market leadership positions (#1 or 2 in target markets)
 - A blue chip list of customers
 - Expertise in comprehensive design and substantial technical capabilities
 - Strategically located operations
- Primary end-use markets include pharmaceuticalhealthcare, international & branded, and tobacco

Company Overview







2002 Revenues \$822 Million

Business Strategy



- Pursue profitable growth by offering differentiated value-added specialty packaging products in selected end-use markets that:
 - Provide higher growth potential
 - Require brand positioning and differentiation
 - Demand special packaging requirements and innovative packaging solutions

Paperboard Packaging



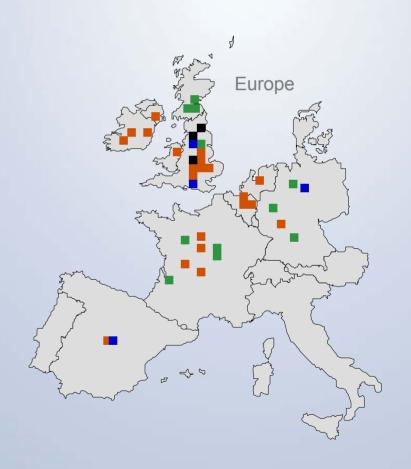
- European market leader: #1 or #2 in target markets
- Products include: folding cartons, leaflets, labels, rigid set-up boxes, vacuum-formed packaging, tubes, transparent packaging
- Sector-focused on key markets:
 - Pharmaceutical-Healthcare
 - International & Branded
 Products (fine spirits, premium confectionery, and cosmetics)
 - Tobacco
 - Food & Household



Pan European Presence



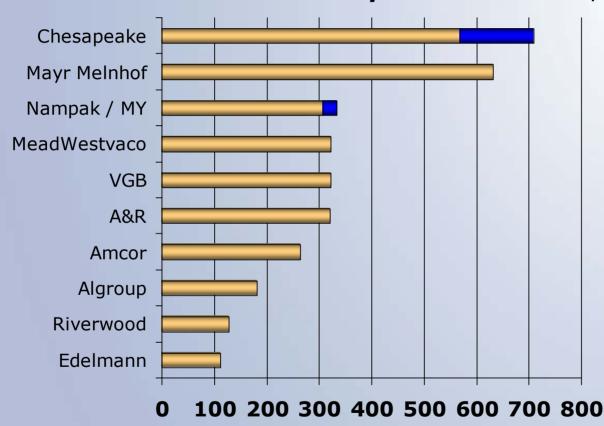
- Broad geographic paperboard packaging network
 - 39 plants in 10 countries
- Plants are operated as individual profit centers
- Sector-focused operations
- Incentive compensation based on cash generation and ROIC



Europe's Leading Paper Based Converters



2002 Sales value of production – US\$ Millions



Folding **Cartons**

Labels and Leaflets

Sales Value per Metric Ton

Chesapeake: \$3,600

Peer Average: \$1,900

Source: Company estimates

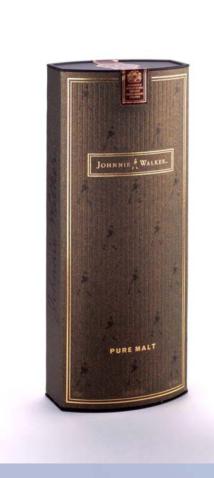
Sector Focus - Pharmaceuticals





- Regulations are driving information growth
- Information "package" requires text integrity
- Rigorous control / segregation / certification requirements
- Ongoing shift from bottle to blister pack (patient pack)
- Over-the-counter brand positioning
- Customers include: GlaxoSmithKline, Pfizer, Boots, Wyeth, Merck, 3M, Schering-Plough and AstraZeneca

Sector Focus - International & Branded



- Brand positioning / differentiation in discerning global markets
- Multi-substrate product mix focused on fine spirits, confectionery, and cosmetics and fragrance markets
- Consistent image / anticounterfeiting
- Exceptional print / finishing techniques
- Large scale international launches / re-launches / range-extension
- Customers include: Diageo, Allied Distillers, William Grant, Nestlé, Cadbury's, Mars, Storck

Sector Focus - Tobacco





- Long-term customer relationships
- Shift from soft to hard pack
- Advertising restrictions lead to point of sale differentiation
- Promotional launches in Eastern Europe/Africa/ Far East
- Global print supplier rationalization
- Customers include BAT,
 Gallaher and Altadis



Paperboard Packaging Competitors

Company

Target Market

Copapharm*

Pharmapact*

MY Holdings (NamPak)

Rentsch (Amcor)

Algroup (Alcan)

Mayr Melnhof

Van Genechten Packaging

Pharma-Healthcare

Pharma-Healthcare

International & Branded - Confectionery

Tobacco

Tobacco

Food & Household/International & Branded

Food & Household

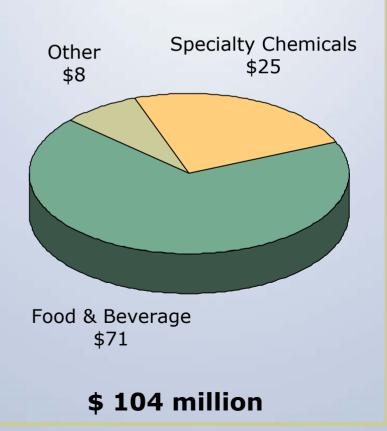
^{*}Alliance

Plastic Packaging



- Leadership positions in selected niche markets
 - Barrier containers for invasive fluids
 - PET soft drink bottles in South Africa
 - HDPE milk bottles in Ireland
- Products: PET, HDPE plastic bottles, containers and closures
- Primary markets: specialty chemicals, beverages, pharmahealthcare
- Principal customers include: Syngenta, Dow, BASF, DuPont, Abbot, Procter & Gamble, Coca-Cola, and Pepsi

2002 Sales by Sector



Plastic Packaging



- Selective geographic network of manufacturing facilities
 - 9 plants in7 countries
- Target attractive geographies
 - High market share
 - Proprietary barrier technology
 - Emerging markets with high growth potential



Plastic Packaging Competitors Chesapeake

Company

Target Market

Amcor

Crown Cork & Seal

Nampak

Graham Packaging

RPC Group

Huhtamaki Van Leer

M&H Plastics

Soft Drinks

Soft Drinks

Soft Drinks & Specialty Chemicals

Specialty Chemicals

Specialty Chemicals

Specialty Chemicals

Pharmaceutical

Financial Strategy



- Consistent with business strategy
- Obtain and maintain an investment-grade debt rating
- Target a long-term debt to capital of 35% 50%
- Maintain interest rate exposure on 25% 40% of debt
- Maintain adequate cash liquidity with an appropriate amount of floating rate credit line facilities
- Finance long-term assets with long-term fixed rate debt; finance current assets with current liabilities and short-term floating rate debt

Financial Strategy



- Access the capital markets on a regular basis with periodic public debt offerings
- Maintain a regular and sustainable dividend with a target dividend payout range over the business cycle of 10% to 20% of operating cash flow
- Foreign exchange exposure will be "naturally hedged"

Historical Financial Data



Continuing Operations

(Dollars in Millions Except Per Share Data)

| | FY ENDED | | | | |
|--|----------|---------|---------|--|--|
| | 2000 | 2001 | 2002 | | |
| Sales | \$ 655 | \$ 790 | \$ 822 | | |
| EBIT (Earnings Before Interest and Taxes) | \$ 46 | \$ 46 | \$ 72 | | |
| Depreciation/Amortization | \$ 53 | \$ 60 | \$ 48 | | |
| EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization) | \$ 99 | \$ 106 | \$ 120 | | |
| EPS | \$ 0.70 | \$ 0.69 | \$ 1.35 | | |

Historical Segment Results Chesapeake

| (Dollars in Millions) | | | |
|-----------------------|------|------|------|
| | 2000 | 2001 | 2002 |
| | | | |
| Sales | | | |
| Paperboard Packaging | 547 | 671 | 678 |
| Plastic Packaging | 87 | 98 | 104 |
| Land Development | 21 | 21 | 40 |
| Total | 655 | 790 | 822 |
| | | | |
| EBIT | | | |
| Paperboard Packaging | 51 | 62 | 62 |
| Plastic Packaging | 7 | 3 | 9 |
| Land Development | 16 | 15 | 16 |
| Corporate | (20) | (19) | (12) |
| Restructuring Charges | (8) | (15) | (3) |
| Total | 46 | 46 | 72 |
| | | | |
| EBITDA | | | |
| Paperboard Packaging | 94 | 110 | 101 |
| Plastic Packaging | 16 | 13 | 17 |
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2003 Operating Results



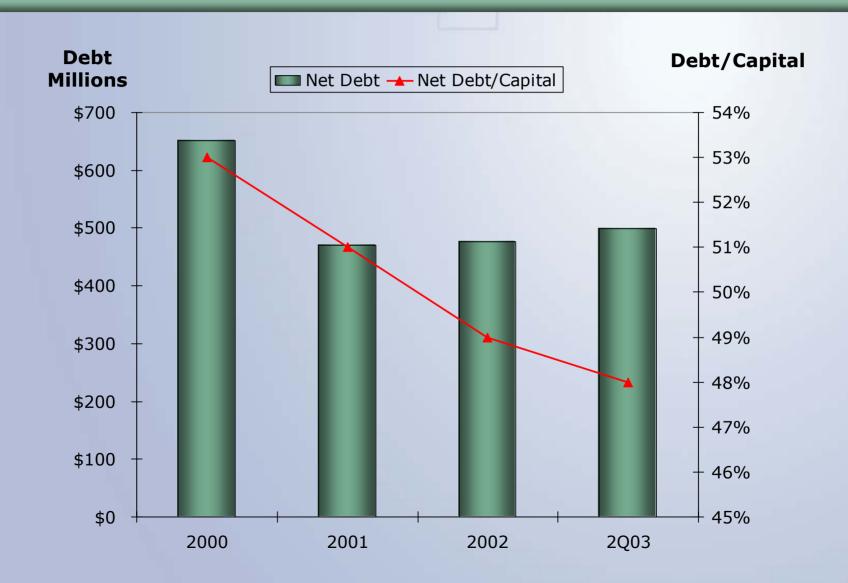
(Dollars in Millions Except Per Share Amounts)

| | Second Quarter | | | | | Six Months | | | |
|--------------|----------------|----|-------------|----|----|------------|----|-----------------|--|
| | 2002 | | <u>2003</u> | | | 2002 | | <u>2003</u> | |
| | | | | | | | | | |
| Sales | \$ 189 | \$ | 212 | \$ | 37 | 71 | \$ | 430 | |
| EBIT | 11 | | 24* | | 2 | 23 | | 39* | |
| Depreciation | 12 | | 13 | | 2 | 23 | | 26 | |
| EBITDA | 23 | | 37* | | 4 | 16 | | 65 [*] | |
| CapEx | 10 | | 14 | | 2 | 20 | | 30 | |
| EPS | \$ 0.02 | \$ | 0.62* | \$ | - | | \$ | 0.80* | |

^{*}Includes gain on settlement of environmental obligations of \$11 million, or \$0.51 per share

Long-Term Debt





Financial Outlook 2003



Earnings Per Share

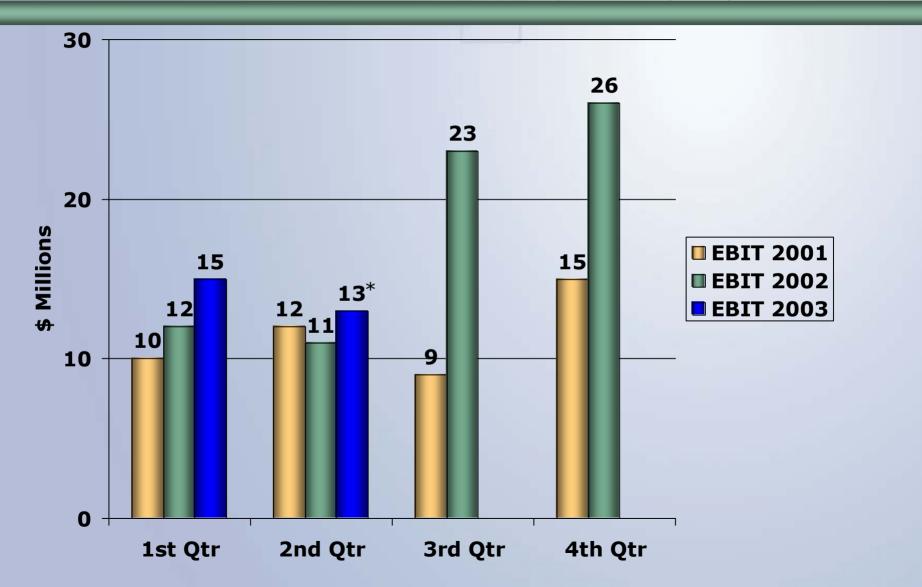
\$1.65 - \$1.95

 Free Cash Flow Before Dividends and Financing Activity

- \$20 \$30 Million
- Operating Earnings Improvement in Paperboard and Plastics Segments
- 8% 12%

Seasonality of Earnings





^{*}Excludes gain on settlement of environmental obligations of \$11 million

Why Invest in Chesapeake? Chesapeake

- #1 paper-based specialty packaging company in Europe
- #1 in pharmaceutical-healthcare, #1 in premium branded #2 in tobacco
- Solid business characteristics: low cyclicality, high barriers to entry, and excellent competitive position
- Pan European scale and footprint
 - Most extensive service operations of any European specialty packaging supplier
 - State-of-the-art manufacturing facilities and Europe's largest design studio
- Blue chip customers
- Deep and experienced management team
- Financial discipline

Investing In Chesapeake

